

# Black Country and West Birmingham Joint Commissioning Committee (JCC)

## Minutes of Meeting dated 8 August 2019

### Members:

Ian Sykes (acting Chair), Chair Sandwell and West Birmingham CCG  
Helen Hibbs – Accountable Officer, Wolverhampton CCG  
Mike Abel, Lay Member, Walsall CCG  
Julie Jasper, Lay Member, Sandwell and West Birmingham CCG  
Helen Moseley, Lay Member Dudley CCG  
James Green, Chief Finance Office, Sandwell and West Birmingham CCG  
Peter Price, Lay Member Wolverhampton CCG  
Sharon Liggins (for Andy Williams), Chief Operating Officer, Sandwell and West Birmingham CCG  
Neill Bucktin, Director of Commissioning, Dudley CCG (for Paul Maubach)  
Paul Tulley, Director of Commissioning, Walsall CCG  
Alastair McIntyre, Portfolio Director, Black Country and West Birmingham STP  
Jonathan Fellows, Chair, Black Country and West Birmingham STP  
Sally Roberts, Chief Nurse, Wolverhampton CCG

### In Attendance:

Sara Saville, Head of Corporate Governance, Walsall CCG  
Emma Smith, Governance lead, Dudley CCG  
Jayne Salter-Scott, Communications, Sandwell and West Birmingham CCG  
Jackie Eades, Executive Assistant, Walsall CCG (notetaker)

### Apologies:

Anand Rischie, Chair, Walsall CCG  
Andy Williams, Accountable Officer, Sandwell and West Birmingham CCG  
David Hegarty, Chair, Dudley CCG  
Les Trigg, Lay Member Wolverhampton CCG  
Paul Maubach, Accountable Officer, Dudley CCG and Walsall CCG  
Salma Reehana, Chair Wolverhampton CCG  
Deborah Rossi, CCG Transition Director  
Matt Hartland, Chief Finance and Operating Officer, Dudley CCG  
Laura Broster, Director of Communications, Dudley CCG  
Peter McKenzie, Corporate Operations Manager, Wolverhampton CCG

## 1. INTRODUCTION

- 1.1 Welcome and introductions as above.
- 1.2 Apologies noted as above.
- 1.3 Dr Ian Sykes declared that he was a practicing GP within Sandwell and West Birmingham CCG.
- 1.4 The minutes of 11<sup>th</sup> July 2019 were accepted as an accurate record of the meeting.

The action log was reviewed and actions confirmed as delivered or others taken within the agenda.

- Action 140 deferred to Sept 2019.
- Actions 151, 159 completed.
- Actions 152, 153, 155 were on the agenda.

- Action 154 Transforming Care Partnership report being presented at all 4 Governing Bodies during September 2019. There is a further action that a report will be presented at September's JCC detailing the wider cohort of patients.
- Action 156 further update when more information is available at September's meeting.
- Action 157 Alastair McIntyre to discuss BCWB UEC Board with Andy Williams, AO Sandwell and West Birmingham CCG, remains outstanding.
- Action 158 update given by Helen Hibbs, a provider lead new care model is being developed and includes T4 CAMHS, Steve Marshall is involved for the STP and the work is being led by Birmingham CCG. More information will follow in due course.
- Action 160 not due until October 2019.
- Action 161 as above, although Paul Tulley stated there has been dialogue between 3 CCGs and BSOL 3 policies are aligned including POLCV but there is no formal agreement that all policies will align with BSOL more information required.
- Action 162 this action is to move to Alistair McIntyre and the respiratory paper to be shared with Paul Tulley and Neill Bucktin.

## **2. CCG TRANSITION BOARD**

- 2.1 The Transition Board was due to meet after the Joint Commissioning Committee Meeting.

## **3. CLINICAL LEADERSHIP GROUP (CLG) UPDATE**

- 3.1 An update of the 19<sup>th</sup> July CLG meeting was given noting items that were discussed; Respiratory Workstream - review of priorities against the Long Term Plan (LTP), alignment of formulary, training in inhaler techniques for Primary Care. Children and Young People – agreed priorities with Academic Health Science Networks (AHSN), if there is local place based work is being scoped to see if there is alignment. Cancer update centred around 2WW and 62-day performance and how the STP can support Royal Wolverhampton Hospital Trust (RWHT) to improve the targets. Frailty collaborative application has been supported by NHS Improvement and will be part of the first wave. Clinical Strategy Group – Lucy Heath is working on this and looking to strengthen links across the STP. The stocktake of the CLG will continue to be looked at academically by Aston University. Dr Donald Dobie from RWHT has been identified as the STP antimicrobial lead. Networked maternal medicine – 2 areas have been identified that RWHT can apply for. Professor Nick Harding has now left Sandwell and West Birmingham CCG, the Chair of the CLG passes to Jonathan Odum.

## **4. MATTERS OF COMMON INTEREST – Performance and Assurance Return**

### **4.1 Urgent & Emergency Care Transformation Plan**

- 4.1.1 Alistair McIntyre highlighted areas for update detailed in his report on performance against the key constitutional standards. In terms of the A & E 4-hour standard all Black Country CCGs are above 80% but are unlikely to achieve the 95% national target.

NHS 111 concerns remain around Care UK being able to deliver the contract with a high proportion of calls transferred to 999 which is driving up ambulance conveyance in all areas.

RTT - the STP performance is a fraction away from the national target of 92% but diagnostic waits remain challenging.

Discussions ensued and questions were asked about the additional funding that the Prime Minister is providing for 20 hospitals, it was noted none of which are in the Black Country. The funding for the planned ED extension to the Manor Hospital in Walsall has already been agreed. Members queried the timeline for completion as it needs to be completed before MMH opens but there is believed to be slippage in this date.

**ACTION: Helen Hibbs and Alistair McIntyre agreed to look into this with Walsall Healthcare Trust.**

There was a further discussion on the wider STP focus on performance and Regulators are expecting the Black Country to work together to improve targets in areas such as cancer 14-day referral rates. Sally Roberts informed members that the CLG had looked to identify other vulnerable services such as dermatology, urology and diagnostics looking at workforce, value for money, volume of patients and pathway issues. This work has now been transferred to Medical Directors in the Acute Trusts to take forward.

#### **4.2 The STP Elective Care Transformation Plan**

4.2.1 Work continuing to develop into 1 cohesive plan rather than 5.

**ACTION: Helen Hibbs to provide an update at September's meeting.**

#### **4.3 Specialised Commissioning**

4.3.1 No update at today's meeting.

#### **4.4 Place Based Commissioning Update – Dudley CCG**

Neill Bucktin stated that Harry Turner has been appointed as MCP Chair and Phil Evans has been appointed as Programme Director. Work continues on the organisational form and who will hold the MCP contract. Workstreams have commenced including work in care homes. The CCG is awaiting the national Integrated Care Contract to be published which is expected soon.

### **5. FORMALLY DELGATED AREAS**

#### **5.1 Transforming Care Partnership**

5.1.1 A meeting has been arranged on 3<sup>rd</sup> September to discuss the TCP engagement report and the current status of the community model prior to presentation at the TCP Board for sign off. The Chairs of the five Overview and Scrutiny Committees have been invited to this meeting and reports will be presented at each Governing Bodies during September. The reports will include information around the bed closures within the region. There is satisfaction that there is enough bed capacity within the Black Country, 17 Specialised Commissioning, 17 CCG and 5 Children and Young People.

It was noted that an appendix was missing from today's pack.

**ACTION: Helen Hibbs to share missing paper.**

Helen Hibbs updated members stating that admissions are still a challenge, there have been 6 admissions in July, 3 of which were discharged within 48 hours and 2 were re-admissions due to mental health crisis. This is disappointing and RCA analysis is being carried out. Discharges however, are getting much better with appropriate plans in place to support patients in the community. Patients under Ministry of Justice (MOJ) restrictions and on a Section 17 still count in our figures even if on authorised leave.

Care and Support market work continues to develop, working with Local Authorities to address complex needs establishing what is required on a more person centred approach.

NHS E/I have funded a much needed TCP Programme Director who will start next week for 3 months.

In terms of the bed closures the Penrose Centre is to be re-built so it can be fit for purpose. Transport issues have been raised and have been addressed for patients that require treatment and assessment. Ridgehill in Dudley and a site in Walsall are earmarked to be closed.

Wolverhampton CCG commenced the community model earlier and has found there to be good evidence that it is working.

Julie Jasper asked if the National Team understand the complexities of these patients. Helen Hibbs stated that the national data set is showing a reduction mainly but the figures did increase last month. Young adults between 17 and 25 need to be in the community for assessment and treatment.

## **5.2 Mental Health**

### **5.2.1 Update on Bids**

Helen Hibbs updated members by stating that there is a tremendous amount of work being carried out across the STP in terms of the numbers of returns that need to be made to the Regulators.

There have been 4 funding bids submitted and 3 have been successful, these include crisis resolution/Home Treatment, Core 24 and Schools Trailblazer. This is a good news story and should be included in the next STP communication.

**ACTION: Jayne Salter-Scott to ensure this is shared.**

### **5.2.2 Community Sentence Treatment Requirement Programme**

The West Midlands Combined Authority Board want to roll out into the Black Country a scheme to increase the community treatment orders as an alternative to prison sentences. The funding for this scheme is on a targeted approach from West Midlands Combined Authority.

## **6. RISK REGISTER**

6.1 Update in October 2019.

## **7. FEEDBACK FROM GOVERNING BODIES**

7.1 **ACTION: Sharon Liggins to share with the Directors of Commissioning a paper around our role as part of the ICP.**

James Green shared information from Sandwell and West Birmingham's Governing Body the Transition Board paper was supported, there is a further question around West Birmingham and how this will align to Birmingham. There is a paper going to the Transition Board in September setting out West Birmingham arrangements.

**ACTION: JCC members asked that the West Birmingham paper is added to the agenda of September's JCC meeting.**

There is a requirement for more work around funding and governance arrangements with the organisations within the ICS and to what extent they will be involved.

There were no updates from Walsall, Wolverhampton or Dudley CCGs.

## **8. UPDATE FROM STP**

- 8.1 Jonathan Fellows gave an update on the progress looking at the development of the ICS and stated that focus groups have been set up including one looking at clinical pathways.

Further work is being undertaken around branding and better communications across all organisations.

The 4 Acute Trusts have had discussions on how they can work together, these discussions will remain on going.

In terms of governance there are 5 places for Primary Care Network (PCN) leads to be filled on the STP Board then the next steps will be to look at including Lay Members and Voluntary Sector representation.

Members made comments after update for assurance that in terms of repatriation funding will follow the patient and note the risk associated with this.

Paul Tulley asked if the CLG were linked with the STP Acute Trust conversations as there needs to be Commissioner input into clinical pathway discussions to ensure that governance is in place and commissioning decisions are taken into consideration. Sally Roberts reiterated this point.

The Chair of the STP Board does not attend the meetings between the Acute Trusts. He pointed out that this is the beginning of a process and a change in culture for the Trusts to work together.

Pathology was suggested as a good example of the 4 Trusts working together, the STP can take learning from this process which did take time but is now showing benefits.

## **9. ITEMS FOR INFORMATION**

- 9.1 Information given in confidence, Andy Williams has not yet received a formal unconditional offer from Leicester CCG, therefore has not resigned from his AO position at Sandwell and West Birmingham CCG. The CCG has requested that he works his notice of 6 months. A formal announcement will be made next week.
- 9.2 James Green updated members on the step in arrangements by WMAS to provide NHS 111 service as Care UK cannot continue to provide this service. The due diligence exercise that is being undertaken cannot be completed in full due to the lack of granular detail to be provided by WMAS. The activity figures cannot be validated without this detail. The transfer date is 5<sup>th</sup> November 2019 and Sandwell and West Birmingham CCG as the commissioner have given the go ahead to WMAS but with the assurance that the due diligence work will continue during the year. The in-year funding is an extra £1.5m increasing to £8m full year effect. This arrangement does include the CAS service. A letter was issued by Rachael Ellis on 6<sup>th</sup> August asking all CCGs to respond by close of play on 7<sup>th</sup> August.

An Implementation Board will be set up and Rachael Ellis is asking for representation from all CCGs.

Paul Tulley asked if the Regulators were challenging this decision. In response James stated that there has been no challenge therefore it is assumed they agree with the arrangements that WMAS have put forward. Helen Hibbs agreed with Paul Tulley and questioned the openness and transparency of this decision. There is a risk to all CCGs in accepting this arrangement. It is unclear if the Regulators have given the go ahead for this step in arrangement.

In terms of the patients, do we know what benefits will be provided to patients within these new arrangements. The CCGs cannot be assured about the workforce as the detail is not available to validate.

## 10. SUMMARY OF ACTIONS AND ANY OTHER BUSINESS

10.1 None declared, actions detailed below.

## 11. DATE OF NEXT MEETING

Thursday 12<sup>th</sup> September 2019, 09:00-10:30, Board Room, Dudley CCG, Brierley Hill Health and Social Care Centre, Venture Way, Brierley Hill, DY5 1RU.

### JCC Action Log

No.	Date	Action	Lead	Deadline	Status Update
140	14 <sup>th</sup> Mar 2019	CCGs to meet and discuss the models under consideration in the four places and look at how these build to a sustainable ICS and ensure sustainability when trying to establish acute collaboration.	Alastair McIntyre  Matthew Hartland	31 <sup>st</sup> May 2019	08/08/19 – Revised deadline, update at Sept 12 <sup>th</sup> meeting.
156	13 <sup>th</sup> June 2019	The Urgent and Emergency Care Transformation Plan that is being submitted on 05 July 2019 to be presented at the July JCC.	Alastair McIntyre	11 <sup>th</sup> July 2019	12/09/19 – On Agenda. Action to be closed.
157	11 July 2019	Alastair McIntyre to talk to Andy Williams/Rachel Ellis about establishing a BCWB UEC Board– to review provide System oversight and understand root cause of performance and enable sharing of solutions/best practice and ensure robust approach to flu planning.	Alastair McIntyre	8 August 2019	12/0/19 – Discussion took place 02/09, UEC Board to be established, Richard Beeken to chair with first meeting in October
160	11 July 2019	Sharon Sidhu to draft proposal for submission to each CCG Governing Body to recommend as a key principle policy position, that we seek to harmonise these policies across the Black Country and West Birmingham.	Sharon Sidhu	8 August 2019	Update to be given after AO appointment on 25 September 2019
161	11 July 2019	Agreed that BCWB would join the existing SWB and BSOL group and look to greater involvement of Clinicians.	Sharon Sidhu	8 August 2019	Update to be given after AO appointment on 25 September 2019
162	11 July 2019	A revised paper to each CCG GBs to seek investment and for approval.	Alistair McIntyre	8 August 2019	Revised action - Respiratory paper to be shared with all Directors of Commissioning.

No.	Date	Action	Lead	Deadline	Status Update
163	8 August 2019	Helen Hibbs and Alistair McIntyre investigate the slippage in opening of the new ED department at the Manor Hospital, Walsall.	Helen Hibbs and Alistair McIntyre	12 Sep 2019	Update at the next meeting
166	8 August 2019	Jayne Salter-Scott to ensure that good news story around the 3 x successful STP bids is included in Comms	Jayne Salter-Scott	31 August 2019	
167	8 August 2019	Sharon Liggins to share with all Directors of Commissioning the paper on the CCGs role as part of the ICP	Sharon Liggins	31 August 2019	Shared – action to be closed.
168	8 August 2019	Report on the arrangements for West Birmingham which is planned for Sept. Transition Board also to be added to JCC agenda for September	Sharon Liggins	12 Sep 2019	On agenda